



JAMES D. SHELTON, Chairman of the Board, LHP Hospital Group, Inc., Plano, TX

Early in his career, Mr. Shelton served as a hospital administrator in Illinois, Georgia, North Carolina, Iowa, Missouri and Louisiana. In 1986, he began working with multiple hospitals as regional vice president of National Medical Enterprises (NME). While at NME, he took on greater responsibility as senior vice president and executive vice president of the company.

In 1993, Mr. Shelton became president of the Central Group of Columbia/HCA where he had responsibility for 107 hospitals and 45 ambulatory surgery centers. In 1998, he reached an agreement with HCA to acquire a group of hospitals and form a new company, Triad Hospitals, Inc. (Triad), where Mr. Shelton served as chairman and CEO of this organization until it was sold in July 2007. Under his leadership, Triad grew to become the third-largest healthcare provider in the U.S.

During his thirty-year tenure in healthcare, Mr. Shelton served on the Board of the Federation of American Hospitals for ten years (1991–2001) and as its chairman in 1999. He served a three-year term on the Board of the American Hospital Association (2004–2006), during which time he was a member of the executive committee. From 2001 through 2006 and again in 2008, he was recognized by *Modern Healthcare* as one of the 100 most influential people in healthcare in America.

In addition to his role on the board of directors of LHP, Mr. Shelton currently serves on the boards of two publicly traded companies: Omnicare, Inc. (NYSE: OCR), and Ventas (NYSE: VTR). He also serves on the boards of three non-profit organizations: Health Coverage Foundation, a group looking to promote private solutions for the medically uninsured in America; The Henry's Fork Foundation, Inc., an organization formed to protect the unique qualities of the Henry's Fork watershed in eastern Idaho; and the Wake Forest University Health Sciences Center. He is also the board chairman of the Four Corners Global Outreach project, which is working to build a medical clinic in Costa Rica. Additionally, Mr. Shelton serves as a senior advisor to CCMP, a private equity firm in New York.

A native of Shreveport, Louisiana, Mr. Shelton received his B.A. in history from LSU in 1975 and an M.S. from the Graduate School of Public Administration (now the Harry S. Truman School of Public Affairs) at the University of Missouri at Columbia in 1977. In 2005, he was inducted into the LSU Alumni Hall of Distinction.



DAN MOEN, Chief Executive Officer and President, LHP Hospital Group, Inc., Plano, TX

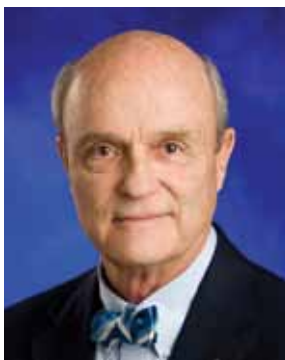
Mr. Moen started his healthcare career with Humana in 1977 and worked there in positions of increasing responsibility for 14 years. At Humana, he managed hospitals in Virginia, West Virginia, Florida, and Mexico and was responsible for Humana's Florida managed care division. Mr. Moen worked for Columbia Hospital Corporation (now HCA) from 1991 to 1998, first as president of the South Florida Division. In 1994, he was named president of the Florida Group, and in 1996, he assumed the role of president of the Columbia Sponsored Network Group and was responsible for the company's managed care subsidiaries. From 1998 to 2000, Mr. Moen worked in the healthcare consulting field, and in 2001, he returned to managed care as CEO of HIP Health Plan of Florida before becoming Triad Hospitals, Inc.'s executive vice president of development. He holds B.S. and Master of Public Health degrees from Oklahoma University and an M.B.A. from Southern Methodist University. Mr. Moen has more than 30 years of healthcare experience.



DAVID L. BERND, Chief Executive Officer, Sentara Healthcare, Norfolk, VA

Mr. Bernd is chief executive officer of Sentara Healthcare, an integrated health system with net revenues of \$3 billion. Under Mr. Bernd's leadership, Sentara has received numerous awards. It was ranked the number one integrated healthcare network in the United States in 2001 by *Modern Healthcare* magazine and is the only healthcare system to be named in the top 10 for nine years. In 2006, based on the Leapfrog Hospital Quality and Safety Survey, Sentara Norfolk General Hospital was among the 59 top hospitals in the nation. He served his residency at Medical Center Hospitals from 1972–1973 and was assistant administrator at Sentara Norfolk General from 1973–1979 when he was named administrator. In 1985, Mr. Bernd was named executive vice president/chief operating officer of Sentara Health System and president of Sentara Hospitals-Norfolk. In December 1994, he was named president and chief executive officer of Sentara Health System (now Sentara Healthcare). Most recently, Mr. Bernd was named by the Secretary of Commerce to serve as a member of the Measuring Innovation in the 21st Century Economy Advisory Committee to the Department of Commerce.

In 2004, he served as chairman of the American Hospital Association board of trustees, making him the top elected official of the largest hospital and health system association in the United States. He is a fellow in the American College of Healthcare Executives and a member of the board of trustees of Virginia Wesleyan. He has served on the VHA, Inc., Board of Directors; the South Trust Bank Board of Directors; the Hampton Roads Chamber of Commerce Regional Board; and as chairman of the Hampton Roads YMCAs. He is a past chairman of the United Way of South Hampton Roads Board of Directors and the Virginia Hospital Association Board of Directors. Mr. Bernd was the 1984 recipient of the American College of Hospital Administrators' Robert S. Hudgens National Young Hospital Administrator of the Year award. He received his Master of Hospital and Health Administration from the Medical College of Virginia in 1973.



DONALD B. HALVERSTADT, M.D., Physician and Chairman Emeritus, University of Oklahoma Board of Regents and Vice Chairman, Governing Board, Oklahoma University Medical Center Hospital System, Oklahoma City, OK

Dr. Halverstadt is senior physician and former chief of the Donald B. Halverstadt, M.D., Center of Excellence in Pediatric Urology at the Children's Hospital of Oklahoma and vice chairman and one of ten governors of the Oklahoma University Medical Center Hospital System of the Health Sciences Center in Oklahoma City. Dr. Halverstadt is the former chairman of the University of Oklahoma Board of Regents, of which he was a member from 1993 to 2000. He previously served as a member and twice as chairman of the Oklahoma State Regents for Higher Education. He has also served as the provost for the University of Oklahoma Health Sciences Center in Oklahoma City and as the CEO of the Oklahoma Teaching Hospitals. Dr. Halverstadt was a founding director of Lincoln National Bank in Oklahoma City and currently serves on the boards of directors of the BancFirst Corporation of Oklahoma, the Presbyterian Health Foundation and the National Association of Basketball Coaches Foundation. In addition to numerous publications and presentations, he has been listed in *The Best Doctors in America*® and was named Urologist of the Year by the National Kidney Foundation, Oklahoma Chapter. A board certified urologist, Dr. Halverstadt graduated from Princeton University, attended Harvard Medical School, and was trained in surgery and urology at Massachusetts General Hospital.



DOUGLAS D. HAWTHORNE, FACHE, Chief Executive Officer, Texas Health Resources, Arlington, TX
Mr. Hawthorne is the chief executive officer of Texas Health Resources. Under his leadership, Texas Health entities have received numerous awards. Four hospitals within Texas Health have been named among the Top 100 Hospitals in America nationally, regionally or for clinical excellence. The Greater Dallas Community Relations Commission and Dallas Together Forum have honored Texas Health for its commitment to diversity. In 1995 and 1998, the American Hospital Association presented Texas Health with the coveted NOVA Award for outstanding community service. Mr. Hawthorne oversaw the joining of Presbyterian Healthcare Resources, Harris Methodist Hospitals and Arlington Memorial Hospital—a move that helped create Texas Health in 1997.

Mr. Hawthorne's other notable career achievements include six mentions in seven years (2003–2009) in *Modern Healthcare* magazine's list of the 100 Most Powerful People in Healthcare, receiving the *Modern Healthcare* CEO IT award in 2008, receiving the Texas Hospital Association Trustee Award in 2004, receiving the American College of Healthcare Executives 2002 Gold Medal Award, serving as chairman of the Dallas-Fort Worth Hospital Council and the Texas Hospital Association, receiving the Earl M. Collier Award for Distinguished Hospital Administration in 1994 from the Texas Hospital Association, and receiving the Boone Powell Sr. Award of Excellence for distinguished hospital administration by the Dallas-Fort Worth Hospital Council in 1996.

Mr. Hawthorne currently serves as the chair of the Health Leadership Council Executive Task Force on the Uninsured as well as a member of the American Hospital Association President's Forum. He is a past chairman of the board of Premier, an alliance of not-for-profit hospitals and healthcare systems. He also served as chairman of North Texas LEAD (Leaders and Executives Advocating Diversity) Initiative and currently serves on the board of LHP. He was formerly on the board and executive committee of the American Hospital Association, and he is a Fellow in the American College of Healthcare Executives. In 2007, he received the Greer Garson-E.E. Fogelson Humanitarian Award for helping people and furthering awareness of Parkinson's disease. He served as an adjunct faculty member of the department of healthcare administration at Trinity University for the 2007–2008 academic year as well as an adjunct faculty member in the department of Health Services Administration for The University of Alabama at Birmingham from 2007–2010.

Mr. Hawthorne serves on the Trinity University Board of Trustees, is a member of the Salesmanship Club of Dallas and is Ruling Elder of Highland Park Presbyterian Church. Mr. Hawthorne earned B.S. and M.S. degrees in healthcare administration from Trinity University in San Antonio.



GEORGE F. LYNN, President Emeritus, AtlantiCare, Atlantic City, NJ and two-time Chairman of AHA
President emeritus of AtlantiCare in Atlantic City, New Jersey, Mr. Lynn served as president and chief executive officer from 1993 to 2007. He has more than 30 years of experience in healthcare administration with sustained success in planning, marketing, business development and operations. Previously, he held executive positions with AtlantiCare Regional Medical Center and West Jersey Health System. Mr. Lynn has served on the boards of the Princeton Insurance Company, Healthcare Research and Development Institute and as chairman of the New Jersey Hospital Association and Health Research and Education Trust. He was elected chairman of the American Hospital Association twice—in 2005 and 2006—and served on the board of trustees from 2000 to 2007. He is past chairman of the Volunteer Center of Atlantic County, past chairman and campaign chairman of United Way of Atlantic County, board member of ShopRite LPGA Classic and former co-chairman of Atlantic County Alliance for the Prevention of Drug and Alcohol Abuse.

Mr. Lynn has received numerous awards including: Boy Scouts of America Distinguished Citizen Award (1998), Jewish National Fund Tree of Life Award (1997), Doctor of Humane Letter (Honorary) from Richard Stockton College (1997), United Way George F. Lynn Volunteer of the Year Award (1995), Diocese of Camden South Jersey Leadership Award (2004), NAACP Distinguished Service Award (2006) and Chamber of Commerce Businessman of the Year (2006). Mr. Lynn received a B.A. from Fordham University and an M.B.A. from Wharton School, University of Pennsylvania.



GARY A. MECKLENBURG, Executive Partner, Waud Capital Partners, LLC, retired CEO, Northwestern Memorial HealthCare, Chicago, IL

Mr. Mecklenburg is an executive partner in Waud Capital Partners, LLC, a Chicago-based private equity firm with significant investments in healthcare services. In this role, he chairs the boards of directors of Regency Hospital Company, Hospitalists Management Group and Acadia Healthcare. He also is a member of the boards of Advanced Reimbursement Management and CarePoint Partners and an adjunct professor of Health Industry Management at the Kellogg School of Management of Northwestern University.

He retired from Northwestern Memorial HealthCare and Northwestern Memorial Hospital in Chicago on September 1, 2006, after 21 years as president and CEO. His hospital career began in 1970 and included senior management positions at University of Wisconsin Hospitals, Stanford University Hospital, and St. Joseph's Hospital and Franciscan Healthcare in Milwaukee. He has served as chairman of the American Hospital Association, the Illinois Hospital Association, the Health Forum, National Alliance for Information Technology, and the Healthcare Research and Development Institute. He served on the board of the Institute for Healthcare Improvement, is a director of Becton Dickinson and Company, and a member of the Advisory Board of the Kellogg School of Management. He has been recognized by various organizations for his professional, community and volunteer activities with the American Hospital Association, Ohio State University, Illinois Hospital Association, Institute for Diversity in Healthcare Management, American College of Healthcare Executives, Boy Scouts of America, Junior Achievement, YMCA, March of Dimes and the Epilepsy Foundation of Greater Chicago.

He received the Distinguished Alumnus Award from the University of Chicago Graduate School of Business and the Donald P. Jacobs Distinguished Leadership Award from the Kellogg School of Management of Northwestern University. Mr. Mecklenburg received his B.A. from Northwestern University and his M.B.A. from the University of Chicago.



STEPHEN MURRAY, President and Chief Executive Officer, CCMP Capital Advisors, LLC, New York, NY
Mr. Murray is president and chief executive officer of CCMP Capital and a member of the firm's investment committee. He focuses on investments in consumer, retail and services, financial services, and healthcare. Prior to joining CCMP in 1989, Mr. Murray was a vice president with the Middle-Market Lending Division of Manufacturers, Hanover. Currently, he serves on the boards of directors of LHP, AMC Entertainment, ARAMARK Corporation, CareMore Medical Enterprises, Chefs' Warehouse, Crestcom, Generac Power Systems, Hanley Wood, Jetro Holdings, Noble Environmental Power, Octagon Credit Investors, Quiznos Sub, Strongwood Insurance and Warner Chilcott. He holds a B.A. from Boston College and an M.B.A. from Columbia Business School.



A. JAMES TINKER, President Emeritus, MercyCare Service Corporation, Cedar Rapids, IA
President emeritus of MercyCare Service Corporation, Mr. Tinker served as president and chief executive officer from 1982 to 2007. He has more than 40 years of experience in healthcare administration. Previously, he held executive positions at Mercy Medical Center and Mercy Care Management, Oakwood Hospital and Center for Health Sciences at the University of Wisconsin-Madison. While he was a Robert Wood Johnson Health Policy Fellow to the Institute of Medicine, National Academy of Sciences, he carried out congressional assignments with the House of Representatives' Subcommittee on Health, Ways and Means Committee and the U.S. Senate's Subcommittee on Health, Labor and Public Welfare Committee. Mr. Tinker was a clinical instructor, preceptor and member of the admissions committee at the University of Wisconsin Program in Health Services and an adjunct lecturer at the University of Iowa. His awards and honors include Ship's Wheel Award from the Iowa Hospital Association, Junior Achievement of Eastern Iowa's Business Hall of Fame Laureate and the Gold-Headed Cane Award from Mercy Health Systems.

He is a member of the American Hospital Association and has served on many boards—as chairman of the Regional Policy Board and as chair of the Council on Metropolitan Hospitals. Mr. Tinker is currently involved on numerous boards, including Big Brothers/Big Sisters, Cedar Rapids Bank & Trust, Cedar Rapids Symphony Foundation, Junior Achievement of Central Iowa, Mt. Mercy College, Priority One (Cedar Rapids' economic development group), Rotary Club of Downtown Cedar Rapids and United Way of East Central Iowa. Mr. Tinker received a B.A. in liberal arts from the University of Michigan, an M.H.A. from the University of Michigan and was an administrative resident at Wilmington Medical Center in Wilmington, Delaware.



KEVIN G. O'BRIEN, Managing Director, CCMP Capital Advisors, LLC, Dallas, TX

Mr. O'Brien is a managing director of CCMP Capital and a member of the firm's Investment Committee. He focuses on making investments in the consumer, retail, media and healthcare sectors and has been responsible for CCMP's investments in LHP, CareMore Medical Enterprises, KRATON Polymers, La Petite Academy, National Surgical Care, National Waterworks and Pinnacle Foods Group. In addition, Mr. O'Brien oversees the execution of debt capital markets transactions undertaken by the firm. Prior to joining CCMP in 2000, he worked in the high yield capital markets and banking groups at Chase Securities and Chemical Securities. Previously, he was a member of the Leveraged Finance Group at Bankers Trust and was a Commissioned Officer in the U.S. Navy. Mr. O'Brien holds a B.A. from the University of Notre Dame and an M.B.A. from the Wharton School of the University of Pennsylvania. He currently serves on the boards of directors for LHP, CareMore Medical Enterprises, KRATON Polymers, Hanley Wood and National Surgical Care.



JIM FASANO, Vice President and Head of Principal Investing, CPP Investment Board, Toronto, ON, Canada

Mr. Fasano is responsible for CPP Investment Board's direct investments in private equity. He joined the CPP Investment Board in 2004 and has been a member of the Principal Investing group since its inception. Prior to joining CPPIB in 2004, he worked in the Investment Banking Practices of Merrill Lynch & Co. and RBC Capital Markets and was a Commissioned Officer in the Canadian Armed Forces. He holds a Bachelor of Engineering degree from the Royal Military College of Canada and an International Master of Business Administration degree from the University of Chicago Graduate School of Business. In addition to LHP, he also currently serves on the boards of IMS Health and AWAS Aviation Capital.



MICHAEL DOUGLAS, Principal, CPP Investment Board, Toronto, ON, Canada

Prior to joining the CPP Investment Board in January 2007, Mr. Douglas worked at Ernst & Young Orenda Corporate Finance, where he advised middle market clients on mergers, acquisitions and financings. Mr. Douglas holds a Bachelor of Commerce degree from Queen's University and is a CFA Charterholder.